

# Hastings and St Leonards Local Strategic Partnership Agenda

**Monday, 27 April 2015 at 10.00 am**

Corporate Boardroom, Sussex Coast College Hastings

For further information, please contact Jenny Ling tel: 01424 451844 or email:

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		Page No.
1.	Welcome and Apologies for Absence	
2.	Notification of Urgent Items	
3.	Declarations of Interest	
4.	Minutes and Matters Arising (5 mins)	
a)	Minutes from the last LSP meeting on 26th January 2015 to approve	1 - 6
b)	Matters arising	
	<b>FOR DISCUSSION</b>	
5.	Troubled Families Programme 2015 (10 mins) <i>Alison Jeffery and/or Becky Surman, ESCC</i>	
6.	Discussion (10 mins)	
7.	Creating Better Neighbourhoods - employment and skills (10 mins) <i>Zoe Jackson, Amicus Horizons</i> Discussion (10 mins)	
	<b>BREAK (10 mins)</b>	
8.	Community Cohesion Event Feedback and Report (10 mins) <i>Catherine Watson, HVA</i>	7 - 8
9.	Regeneration Update <ul style="list-style-type: none"> <li>• LSP Regeneration Updates</li> <li>• Queensway Gateway – John Shaw (verbal)</li> <li>• Ore Valley Report</li> </ul>	9 - 12
	<b>FOR INFORMATION</b>	
10.	Seawater Bathing Quality Update	
11.	Executive Delivery Group Notes: 17th March 2015	13 - 16
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13.	Urgent Items	
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# Agenda Item 4a Document Pack

## Hastings and St Leonards Local Strategic Partnership Minutes 26 January 2015

### Present:

<b>Statutory Sector</b>	
Cllr Liam Atkins	Hastings Borough Council
Cllr Nick Bennett	East Sussex County Council
Alan Blackwell	Sea Change Sussex
Clive Cooke	Sussex Coast College Hastings
Nigel Cusack	ESFRS
Cllr Kim Forward	Hastings Borough Council
Paul Phelps	Sussex Police
Frances Robinson	Hastings Primary Academies
Richard Watson	H&R Clinical Commissioning Group
Jackie White	Amicus Horizon

<b>Community and Voluntary Sectors</b>	
Lawrence Bell	Hastings Community Network
Ron Bennett	Big Local North East Hastings
Marie Casey	Hastings Community Network
Carole Dixon	Education Futures Trust
Georgiana DeLussy	Ore Valley Forum
Steve Manwaring	Hastings Community Network
Mark Turczanski	Hastings Community Network
Catherine Watson	Hastings Community Network

<b>Business Sector</b>	
Clive Galbraith	Chamber of Commerce

<b>In Attendance</b>	
Shabana Bayjou	Hastings Borough Council
Cllr Andrew Cartwright	Hastings Borough Council
Mike Cornish	Seaview Project
Nikki Homewood	Brighton Housing Trust
Mike Fagan	Hastings Borough Council
Jane Hartnell	Hastings Borough Council
Dave Law	Sussex Police
Neil Honnor	Sussex Police
Martina Pickin	East Sussex County Council
Jo Rogers	Brighton Housing Trust

<b>Apologies for absence were received from:</b>	
Cllr Jeremy Birch	Hastings Borough Council
Bruce Campbell	Job Centre Plus
Paul Frost	University of Brighton in Hastings
Jenny Jones	Hastings Academies Trust
Drew Knight	Chamber of Commerce

1	<p><b><u>NOTIFICATION OF URGENT ITEMS</u></b></p> <p>With just over 100 days to go until the general election, Mark Turczanski raised the subject of how we can ensure that we encourage sign up to the electoral role locally. A recent published survey suggested that as little as 52% of residents in Hastings and St Leonards might be registered.</p> <p>Jane Hartnell replied that the elections arrangements are part of her remit as Head of Corporate Resources at HBC. The elections team have been working hard to engage residents both online and in person in particular at the College and University. Clive Cook also confirmed that a 'question time' style event will be held at the college to include the local party candidates. Steve Manwaring also offered the help of the Community Network to encourage individual sign up.</p> <p>Ron Bennett requested an update at the July Board meeting regarding the Millennium Communities programme with special reference to developments in the Ore Valley area.</p> <p>Alan Blackwell committed to provide a report for the next meeting.</p>	AB
2	<p><b><u>DECLARATIONS OF INTEREST</u></b></p> <p>None.</p>	
3	<p><b><u>MINUTES AND MATTERS ARISING</u></b></p>	
3a	<p><b><u>MINUTES FROM THE LAST LSP MEETING ON 20TH OCTOBER 2014 TO APPROVE</u></b></p> <p>The minutes of the last meeting were agreed as an accurate record with the following amendment:</p> <p>4b (9) 'GP First' should be referred to as 'Doctor First'.</p>	
3b	<p><b><u>MATTERS ARISING</u></b></p> <p>Under matters arising:</p> <p>(5) Further details on the DESSS underspend was circulated to Board members on 7th November 2014.</p> <p>(9) Richard Watson informed the Board that he is now representing the Clinical Commissioning Group on the LSP in a role which will focus on tackling health inequalities and access to care. He will provide further information on the Doctor First scheme at a future meeting.</p>	RW
4	<p><b><u>CRIME AND COMMUNITY SAFETY</u></b></p>	
4a	<p><b><u>THE FUTURE OF POLICING IN HASTINGS</u></b></p> <p>Chief Superintendent Neil Honnor informed the Board that Sussex Police are required to make a significant amount of savings now and in the future.</p>	

	<p>Over £50m of savings have already been realised through efficiencies such as collaboration with Surrey Police. However, a further £50m reduction in budgets will be made as a consequence of the Comprehensive Spending review by 2020. To achieve these efficiencies a much more significant impact will be noticed on front line policing services and keeping a physical presence in all communities will not be possible. The Sussex region could be particularly affected as our ratio of central government funding to local precept is higher than other regions. This discrepancy is historic and cannot be altered</p> <p>Mark Turczanski queried who will pick up the lost services as almost all organisations are subject to the same budget reductions and will prevention be sacrificed for a response based service?</p> <p>Neil assured the Board that partnership working will still be an essential factor to deliver services and in fact could be more important than ever in light of reduced resources. Prevention and response are seen as equal components to tackle crime.</p>	
4b	<p><b><u>CRIME FIGURES FOR HASTINGS</u></b></p> <p>District Commander Paul Phelps gave an update on crime figures for Hastings and other areas for comparative purposes. Although the figures show a rise in violent crime and overall crime, this is not a cause for great concern as it is mainly due to the way figures are now reported. There have been some impressive reductions in crime levels in areas such as dwelling burglary and in Operation Columbus which aims to tackle crimes against foreign students.</p> <p>The Board queried how will the new response guidelines affect reporting figures?</p> <p>Paul Phelps responded that all crimes will still be recorded but there will then be further consideration of what investigation, if any, is required.</p>	
4c	<p><b><u>PREVENT - COUNTER TERRORISM</u></b></p> <p>PC David Law gave a presentation on the PREVENT safeguarding process which aims to support and protect those who might be susceptible to radicalisation and violent extremism and divert them away before any crime is committed. Referrals are assessed and supported through a multi-agency approach and Hastings is currently categorised as a 'tier 3' area, one with a very low referral rate.</p>	
4d	<p><b><u>CHANGES TO ANTI-SOCIAL BEHAVIOUR</u></b></p> <p>Mike Fagan gave an overview of the Anti-Social Behaviour Crime and Policing Act 2014. The Act commenced in Oct 2014 and has introduced new powers and provisions to deal with anti-social behaviour and put victims first.</p>	
	<p><b><u>DISCUSSION</u></b></p> <p>The Board thanked all the officers for their presentations and information.</p>	

	<p>They recognised the positive developments over the last few years in reducing crime, bolstering community confidence and working with partners to achieve these aims. Learning from the successes and building upon the partnership approach will be essential if we are not to regress as a result of the austerity measures that all organisations are experiencing. The LSP are well placed to prevent the isolation of services and continue dialogue and reporting between partners.</p> <p>It was agreed that monitoring any changes in the crime figures should be undertaken by the LSP Executive Delivery Group.</p>	
<p><b><u>5</u></b></p>	<p><b><u>FULFILLING LIVES PROJECT</u></b></p> <p>Nikki Homewood and Jo Rogers from Brighton Housing Trust were in attendance along with Mike Cornish from the Seaview project to give a presentation to the Board on the ‘Fulfilling Lives’ project which supports people with multiple and complex needs. Hastings is one of twelve areas nationally which is benefitting from this funding and HBC is one of the statutory core group members along with other local authorities and voluntary sector representatives. It is hoped that this project will achieve long term improvements in systems, commissioning and policy through improved outcomes measurement, evaluation and shared learning.</p> <p>The Board extended their thanks for the presentation and welcomed the aims of the project. An update for the October Board meeting was requested.</p>	
<p><b><u>6</u></b></p>	<p><b><u>DRAFT TERMS OF REFERENCE FOR THE LSP - FOR APPROVAL</u></b></p> <p>The revised LSP terms of reference (TOR) was distributed for comments. This has updated the previous TOR from 2009 to give more focus to the role of the LSP, its commitment to the town and recognise its importance in partnership working.</p> <p>The members welcomed the revision and recognised that our LSP is still thriving and attracting high level and committed representation from a wide range of partners. HCN pointed out that the constitution of the voluntary sector representatives may need further amendment as it still refers to the now defunct area management system.</p>	
<p><b><u>7</u></b></p>	<p><b><u>DIRECTOR OF PUBLIC HEALTH REPORT</u></b></p> <p>Martina Pickin presented the recently published annual public health report to the Board. This year’s report focusses on building resilience and how to develop identified assets. The second part of the report uses a new tool, the Wellbeing and Resilience Measure (WARM), to provide further analysis of individual areas strengths and weaknesses. A breakdown of how wards within Hastings have performed using this tool was distributed.</p> <p>The Board received the report with interest. More work will need to be carried out into the best way to make use of the information but it could be a useful resource in work planning and commissioning of services. An EDG subgroup to consider how to use the information most effectively was suggested, this will go on the agenda for the next meeting on 17<sup>th</sup> March.</p>	<p>EDG</p>

<b><u>8</u></b>	<b><u>REGENERATION UPDATE</u></b>	
	The accompanying report supplied for information was noted.	
<b><u>9</u></b>	<b><u>FAMILY KEYWORK</u></b>	
	The accompanying report supplied for information was noted.	
<b><u>10</u></b>	<b><u>SEAWATER BATHING QUALITY UPDATE</u></b>	
	The accompanying report supplied for information was noted.	
<b><u>11</u></b>	<b><u>EXECUTIVE DELIVERY GROUP NOTES 17TH DECEMBER 2014</u></b>	
	The notes of the LSP Board's Executive Delivery Group held on 17 <sup>th</sup> December 2014 were received for information.	
<b><u>12</u></b>	<b><u>EAST SUSSEX STRATEGIC PARTNERSHIP NOTES 30TH OCT 2014</u></b>	
	The notes of the ESSP Board held on 30 <sup>th</sup> October 2014 were received for information.	
<b><u>13</u></b>	<b><u>NEXT MEETING DATES</u></b>	
	Future meeting dates for 2015 were noted for:  27th April 2015, venue to be confirmed 20 <sup>th</sup> July 2015, Town Hall Council Chamber 19 <sup>th</sup> October 2015, Town Hall Council Chamber	


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# Agenda Item 8



## Community Cohesion 13<sup>th</sup> March 2015 Position Statement

### **Introduction:**

The Voluntary and Community Sector plays a really important part in Community Cohesion issues and for this reason Hastings Community Network members nominated Community Cohesion as a theme for one of its networking events. The event, planned in partnership with Hastings Borough Council, looked at how the demographic of Hastings and St. Leonard's has been changing - how we need to adapt and respond to change, as well as consider the needs and aspirations of the diverse range of people living in the town. While acknowledging the successes already achieved, we also explored what has been learned and how we can minimize any risks which may be destabilizing. We want to make sure that Community Cohesion is firmly on the agenda for the future and explore how best to achieve a sense of place and identity amongst our community.

### **Overview of the event**

We were delighted to welcome a range of speakers. Alex Ntung, Hastings Borough Council, presented aspects of the demographic make-up of Hastings and St Leonard's, highlighting its changing profile over recent years and introducing '*Many Voices, One Hastings.*' Following this, Professor Ted Cattle CBE, founder of the iCoCo (Institute of Community Cohesion) Foundation, presented the context of Community Cohesion and Intercultural Relations. Globalisation has resulted in society becoming more dynamic and complex. Ted suggests that there is an opportunity to consider 'interculturalism', which is not defined by race, embracing all areas of difference. It views culture as more dynamic and fluid than some of the policies previously employed.

A range of local groups were invited to present case studies of how their work has been contributing to the Community Cohesion agenda, highlighting, from their perspective, how the demographics of Hastings and St Leonard's have changed over the past 10 years. Marc Turczanski, Links Project Co-ordinator (a multi-agency support and advice project for asylum seekers, refugees and new migrant communities living in East Sussex) explored how we can build trust with local communities. Mike Cornish from the Seaview Project talked about some of the most excluded groups in Hastings and St Leonard's and how Seaview works to support them. Women's Voice was represented by Shiva Serati and Mary Carter who gave us a brief history of Women's Voice, their range of activities and their intercultural approach. Opportunities and challenges were the theme of Oliur Rahman presentation from his perspective as Chair of Hastings Intercultural organization. The event was chaired by Steve Manwaring (Director of HVA) on behalf of the HCN Executive.

Fifty-five people attended the event (excluding organisers) with 45 members of the VCS and 10 from the statutory sector. The event was refreshing in that it engaged with many community leaders and activists who were not usually represented at events. It provided a safe space for an honest and challenging debate between sectors.

## Key Issues

### **How can we respond to the changing town?**

- *Leadership* – this should be at a community level. We can all change things. We do not need power to be active in our communities and speak to our neighbours. HBC should reflect what people want – funding and continuity.
- *Community Organisers* – important to organise communities. Hastings and St Leonard's bring people together through a diverse range of activities and community events.
- *What can communities do to bring about change?* Employ different ways of influencing? There is a need to engage with the system we have otherwise our voice will never be heard. Local Authorities still have a responsibility to facilitate this.
- *Create a sense of belonging* – Create a safe community space, for example, a women's cafe a joint project / venue for community groups. A community office (provided by HBC). Officers reflecting the communities they service.
- *Breakdown parallel lives* - This is achieved through integrated activities e.g. community festivals, art and sport. There is also a need for services to be inclusive e.g. Hastings Furniture Service. Good quality English teaching.
- *Develop Citizenship* – How is this implemented in our schools and becomes something embedded in every aspect of the school curriculum? What does this mean for Hastings and St Leonards?

### **What are the barriers / risks to the town that may destabilize cohesion? - Parallel lives:**

- *Gentrification* – Whilst bringing money and a broader range of communities it can also bring displacement, economic exclusion, the alienation of communities and the polarisation of parallel lives.
- *Deprivation issues* – These remain and are potentially heightened by budget cuts and public sector withdrawal from services and supporting infrastructure. Loss of leadership. Negative perceptions of the town. Impact of digitalisation agenda.
- *Language* – Particularly for women.
- *Narrow geography* – Some local people have not visited the beach, are isolated or not using facilities.

### **Future Actions: As a result of the event Hastings Community Network will be:-**

1. Strengthening HCN links with community groups, working to broaden the representation and channels to get voices heard within HCN, its Executive and to relevant partnerships;
2. Ensuring that the HCN Executive is as informed as much as possible by its membership;
3. Holding future event focussing on how to achieve an inclusive approach to the digitalisation agenda – the impact on individuals and service.
4. Maximising the unique representation at the event, for example, by linking participants to other discussions to shape local services such as East Sussex Better Together etc...
5. Ensuring that the information is fed back and informs discussion at the LSP;
6. Ensure that information about Health inequalities and funding to reduce them is made known to the widest possible audience; and
7. Using some of the information about Sport and Community Cohesion which came out of the conference to inform a partnership bid with Active Hastings to Sport England.

**Catherine Watson, HVA. [Catherine@hvauk.org](mailto:Catherine@hvauk.org)**

# Agenda Item 9

## Update on Big Local

This is a summary of Big Local activities since July 2014:

- Two Vice-chairs have been elected to lead on different initiatives. They are Suzy Lawrence-Strachan, leading on Projects and Gary Storer, leading on Community Development work.
- Big Local has made grants of £44,000 for learning opportunities, events, activities and supporting community centres across the area which includes 17 small grants amounting to £7,983 to 11 different groups.
- The Bridge, Ore, Broomgrove and Downs Farm Community Centres have formed the 4Centres CIC to work together with support from Big Local and Sussex Community Foundation.
- The first edition of the Big Local magazine was published before Christmas, and the next edition, focusing on learning and skills will be published in the summer. The Big Local Partnership publishes a newsletter every two months and a blog about the resident-led partnership meetings every month.
- The Partnership has approved a registration process and a procurement policy for organisations wanting to work with in the area. This will be rolled out in the next few weeks in preparation for commissioning new projects.
- Staff and students from the University of Brighton will be helping the Partnership to track its progress and evaluate the impact of the 10-year programme.
- The Partnership has approved a residents' expenses policy.

## Updates on Hastings Pier and White Rock

The work to repair the substructure and rebuild the deck of Hastings Pier is well underway. As reported on the Hastings Pier website, by the time the structural work is completed there will be approximately 72,000 metres of new timber and 11 new piles, and 500 deck beams and 350 lattice girders will have been replaced. An announcement about the opening is anticipated shortly.

Hastings Borough Council has successfully assembled a £1.17m funding package to secure an exciting new future for the White Rock Baths. The building, which is owned by the Hastings and St Leonards Foreshore Charitable Trust, has lain largely derelict for many years. Investment by the Council and the Trust has helped to secure a grant from the Regional Growth Fund through East Sussex County Council and a further grant from the Council's recently successful bid for Coastal Communities Fund. This package of funding will enable essential repairs and basic renovation works prior to be completed prior to occupation by The Source who will fit out the premises as a world class BMX and skateboard facility, opening next winter. Preliminary work began on 27<sup>th</sup> March and the main works are due to commence in spring.

## Update on Coastal Space Project – St Leonards

The first Coastal Space programme in the 7 streets area of St Leonards has been successfully completed, as of March 2015, with the acquisition and renovation of 38

homes by AmicusHorizon. This includes former long term derelict properties including the former nursing home on the corner of Carisbrooke Rd. Other key achievements include the inspection of over 650 privately rented properties in the area resulting in the improvement of close to 100 tenanted homes. Local employment has been boosted with 77% of the workforce involved in the building works living within a 10 mile radius of Hastings. This figure includes the employment of 10 apprentices specifically taken on as a result of the initiative. More than 465 local residents have benefited from the provision of skills and learning projects supported by the programme. All those taking up residence in the new homes have either been employed for more than 16 hours per week or in receipt of full time training. The scheme has received national recognition having been nominated for two national awards including winning a prestigious place shaping award as the best regeneration scheme 2015.

In February the Council approved further capital funding for phase 2 of the programme, which with the support of the Homes & Community Agency again, will deliver another 30 fully renovated homes by Amicus Horizon. As with the previous programme the project will be accompanied by a proactive enforcement programme and wider community engagement aimed at promoting good citizenship, employment, training and community safety. The Council has also successfully bid, with other coastal partners in Thanet (Margate & Ramsgate in Kent) and Tendring (Jaywick in Essex) for a share of just over 2 million pounds of investment through the South East Local Enterprise Partnership. Subject to the approval of the business case by BIS it is anticipated that this will allow the Coastal Space programme to be further expanded in 2016/17. The Council is also exploring with AmicusHorizon and Energise Sussex Coast proposals to attract European funding for energy efficiency and other environmental enhancements within the programme. Two outline bids have been submitted through Intereg programmes under the North West Europe and 2 seas funding streams. The results of these bids are likely to be known later in the year.

## **LSP Update Report on the Ore Valley**

### **History**

Whilst this is understood by many of the parties in the LSP, it is worth setting out a brief history of the project.

In 2002 Hastings Borough Council was awarded one of seven Millennium Communities Projects with an initial £2m contribution towards the project from the sponsors, English Partnerships. Project management was delegated to Sea Space as the development company established by the Hastings and Bexhill Task Force in 2003.

Sea Space undertook a master planning exercise for the Ore valley and was due to undertake public consultation when the then Office of the Deputy Prime Minister imposed an Urban Design Coding exercise on the project which effectively delayed the start of development by 2 years and imposed a high density development programme which the council was required to formally adopt. An outline planning permission was granted under the terms of the Urban Design Code in March 2008.

### **Achievements**

In 2007 a CPO was confirmed following a Public Inquiry held in January 2008 which enabled, amongst other things, the development of the South Coast College Ore campus.

The first residential development was formally signed up in 2011 and in 2012 phase 1A of the development was handed over to Bellway Homes with the completion of 51 homes, a retail unit and offices on the land bordered by Hughenden Road and Parker Road.

A site on phase 1A was retained for the development of a health centre, in 2013 a planning application was approved and in early 2014 the land was transferred to a medical group for the development of a doctor's surgery and associated pharmacy. This development has yet to be undertaken.

Following the withdrawal of Bellway Homes from the Principal Development Agreement for the development of phases 2 and 3 of the Millennium Community sites, Orbit declined to take up their option to step in to undertake the development of phase 2 on the ex-power station site.

With no further development taking place, the formal Millennium Communities Agreement between the Homes and Communities Agency and Sea Space was terminated in September 2011.

### **Present position**

HBC Planning [Core Strategy] retains designation of the Millennium Community sites in the Ore Valley sites for housing.

It was decided to market phase 4 (ex-Mount Pleasant Hospital site) in 2014/15 as it was considered the most likely site to produce commercial interest. The marketing promotion produced limited interest from commercial house builders, seeking to work in conjunction with social landlords; however the major players were 'put off' by potentially low sales price of completed units due to the location of the site. The one offer received was low and perceived to be a 'fishing' investment by an individual for later development or onward sale.

Sea Space has limited funds and is essentially a core company with no sources of income and it does not undertake any development work, it is left as the owner of three major sites in the area, namely the Mount Pleasant Hospital site, the old power station site and the ex-Stills site.

### **Green Space**

Sea Space is presently transferring the Adventure Play Area presently occupied under licence to Hastings Borough Council. It is also undertaking the remediation works required under the purchase agreement with the British Rail Residuary Board land adjacent to the play area but there are no further funds to undertake any further work to the green space.

### **Future actions/options**

Discussions have been undertaken with officers of the council but these have not been brought to any conclusions to date but will continue to seek suitable outcomes.

# Agenda Item 11

HASTINGS & ST LEONARDS LOCAL STRATEGIC PARTNERSHIP EDG

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Present: Shabana Bayjou, Alan Blackwell, Marie Casey, Carole Dixon, Stephen Dodson, Sarah Feather, Clive Galbraith, Stuart Gallimore, Paula Gorvett, Jane Hartnell, Andrew Palmer, Paul Phelps, Mike Thompson and Richard Watson

Apologies for absence were noted for Bruce Campbell, Clive Cooke, Paul Frost, Kim Goodall, Steve Manwaring, Dan Shelley and Richard Watson.

## 1. DECLARATIONS OF INTEREST

None.

## 2. MINUTES OF THE LAST MEETING AND MATTERS ARISING

The notes of the EDG meeting held on 17<sup>th</sup> December 2014 were agreed as an accurate record with no matter arising.

The draft LSP Board notes from 26<sup>th</sup> January 2015 were noted for information.

## 3. EAST SUSSEX BETTER TOGETHER

Paula Gorvett, the Director for the East Sussex Better Together programme was in attendance to give the group an overview of the aims and progress of the project. This is a joint initiative between ESCC and the 3 local Clinical Commissioning Groups. It aims to transform the health and social care system across East Sussex by ensuring people receive proactive, joined up care and supporting them to live as independently as possible.

This is a challenging aim taking into account ongoing changes to the NHS and social care nationally as well as significant budget restrictions but is expected to last 150 weeks to completion.

## 4. HASTINGS AND ROTHER REDUCING HEALTH INEQUALITIES PROGRAMME

Richard Watson outlined the work of the Reducing Health Inequalities programme which aims to improve health outcomes and access to health care services for those with the poorest health in targeted communities in Hastings and Rother. This will be achieved using a number of measures including interventions to promote healthy lifestyle choices as well as addressing inequalities through general practice.

## DISCUSSION

EDG members welcomed the two presentations but pointed out that these are not new ideas; narrowing the gap has been a key priority for a number of years. How are we learning from the past in order to achieve success this time? Education is paramount

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to improving the health of our residents but lifestyle choices such as smoking and drinking alcohol are not being significantly reduced to achieve long term health improvements.

Paula and Richard agreed that there is still a long way to go and the answers to our problems are not always apparent. However the difference is the commitment and the financial drivers as well as a consistent national message. Inequality will always exist but the national evidence base is constantly improving and as a result provides good opportunities for learning, innovation and transformation.

Simon suggested that another discussion at EDG and possibly at LSP Board may be beneficial to further explore the specific interventions being implemented to achieve long term change. The structure and relationship of the existing local and regional health subgroups and boards also needs further consideration to better understand their effectiveness, influence and decision making abilities.

**5. DIGITAL BY DESIGN - OPPORTUNITIES FOR PARTNERSHIP WORKING**

Stephen Dodson, transformation manager at Hastings Borough Council outlined the Digital by Design work being undertaken within the organisation to streamline processes and achieve efficiencies by enhancing online services.

A number of concerns have arisen during this work, including how to authenticate online users, how to increase online transactions and how to provide services for the estimated 20% of residents who don't want to or cannot get online. It was suggested that these issues could be tackled by initiating a digital inclusion working group to hold further discussions with partner organisations also looking to develop their own web services.

A number of partners indicated their interest in being a part of the subgroup, Stephen Dodson agreed to make arrangements to convene an initial meeting and an update will be brought back to EDG in June.

**6. UPDATE ON FUTURE POLICING ARRANGEMENTS - SUSSEX POLICE OPERATING MODEL**

Chief Inspector Paul Phelps informed the group that recent announcements have confirmed that 12 District Commanders in Sussex will be reduced to six. It is likely that Hastings will merge with Rother to form one district and an Area Commander appointed. Lewes, Wealden and Eastbourne may also become one district. Budget restraints will result in a workforce reduction of approximately 20%. Savings ranging from £1 million to £17 million will need to be achieved in each of the next 4 years. This will mean that investigations into crime may only be initiated after being assessed against criteria such as threat, harm and risk to victims. Signposting customers to other organisations and support groups will also be prioritised.

The finer details of the future structure are still unclear but further clarification is expected in the near future and will be reported to the EDG when available.

Marie Casey and Cllr Forward expressed their dismay that no substantial consultation has been undertaken and at the lack of opportunity to influence the new structure.



# HASTINGS & ST LEONARDS LOCAL STRATEGIC PARTNERSHIP EDG

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The EDG recognised that partnership working will be even more important to coordinate work that the Police may now be unable to undertake, especially as all organisations are under the same budget restrictions.

Paul gave assurance that all statutory responsibilities will still be met and agreed that partnership working will be key to ensure that any gaps in the new system are identified and filled to prevent those with complex needs not receiving the help they require.

## 7. ADDRESSING POTENTIAL GAPS (AND OPPORTUNITIES) ARISING FROM REDUCTIONS IN BUDGETS OF LOCAL PARTNERS

Simon Hubbard reported that, in consultation with Steve Manwaring and Clive Cooke, a report has been drafted which identifies some suggested first steps in reducing the potential impact of funding reductions to partners. This includes the establishment of a small working group to be chaired by Clive who will draw up a pro-forma for completion by partners to identify potential gaps and make recommendations to the June EDG meeting for action to address this shortfall.

The EDG agreed the proposal. A request for nominations from partners for officers willing to sit on the working group will be distributed as soon as possible.

Action: Simon Hubbard

## 8. EDUCATION - SCRUTINY REVIEW UPDATE

Joy Collins updated the EDG on the progress of the scrutiny review of education. Four meetings have been held since the last update with a number of invited guests from relevant organisations including Helenswood Academy, County Council, Hastings and St Leonards Academies, Sussex Coast College and Ark in attendance. Future guests are expected to be Graham Lancaster from Essex County Council and the Diocese of Chichester.

The general emerging theme of the review has been the need for greater collaboration between the various educational providers and sponsors for Hastings. The role and influence of the new Regional Schools Commissioner is also a key factor and at the present time it is still unclear what impact this may have.

An additional concern is community access to facilities within schools that have become or are in transition to academies.

On conclusion of the review a draft report will be brought to EDG for information.

## 9. DRAFT LSP AGENDA, MONDAY 27TH APRIL 2015

Was noted for information.

## 10. ANY OTHER BUSINESS

None.

## 11. DATE OF NEXT EDG: WEDNESDAY 24TH JUNE 2015, 10AM, TOWN HALL

(The Chair declared the meeting closed at. 1.15 pm)

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# Agenda Item 12

## Meeting Notes

Tuesday 3 February 2015  
Hastings Town Hall, Hastings

### IN ATTENDANCE

#### ESSP Members present:

Cllr. Kim Forward (on behalf of Cllr. Birch)  
Cllr. Keith Glazier (Vice Chair)  
Kim Goodall (speaker)  
John Hodges  
Jeremy Leggett  
Steve Manwaring  
Cllr. Carl Maynard  
Keith Stevens (Chair)  
Michael Turner  
Gary Walsh

Hastings Borough Council  
East Sussex County Council  
Jobcentre Plus  
Hastings Area Chamber of Commerce  
Action in Rural Sussex  
SpeakUp Representative  
Rother District Council  
Sussex Associations of Local Councils  
Environment Agency  
East Sussex Fire & Rescue Service

#### Also in attendance (official observers):

Shabana Bayjou  
Indea Cadman-Rivers  
Gill Cameron-Waller (on behalf of Charles Lant)  
Simone Cuthbert (speaker)  
Sarah Feather  
Paula Gorvett (speaker)  
Becky Shaw

Hastings Borough Council  
East Sussex County Council  
Wealden District Council  
SPACES  
East Sussex County Council  
East Sussex County Council  
East Sussex County Council

#### Apologies for absence:

Cllr. Jeremy Birch  
Katy Bourne  
Chris Dowling  
Neil Honor  
Charles Lant  
Andrea Saunders

Hastings Borough Council  
Police and Crime Commissioner Cllr.  
East Sussex County Council  
Sussex Police  
Wealden District Council  
Kent, Surrey & Sussex Community  
Rehabilitation Company  
High Weald Lewes Havens CCG

Ashley Scarff

**1) Welcome and Apologies**

Keith Stevens welcomed ESSP members, delegates, observers, guests and speakers to the first meeting of 2015. Apologies were given and those attending on behalf of others were identified. Keith also thanked Hastings Borough Council for hosting ESSP at Hastings Town Hall.

**2) Urgent items of business**

None

**3) Notes of the meeting held on 30 October 2014 and Matters Arising**

Minutes were agreed as an accurate record and actions confirmed as completed.

**4) Better Together – Paula Gorvett, East Sussex County Council**

Paula Govertt provided information about East Sussex Better Together, a formal programme involving all of the East Sussex Clinical Commissioning Groups (CCGs) and East Sussex County Council. Paula explained how the programme will ensure a common approach within East Sussex to allow for agreement on how transformation will be managed. This will allow for the development of services which reflect the individual characteristics of each CCG area and the requirements of their respective Boards.

Paula acknowledged the difficult task ahead with Health and social care systems across the country facing significant challenges. The growing population, particularly in the over 65s, the increasing number of people living with long term conditions, advances in medical technology and rising patient and public expectations will make it difficult to meet demand within the resources we expect to receive and with the way services are currently provided.

Paula confirmed that money (£42 million) has been set aside to assist with maintaining services whilst the transition takes place to new service delivery. Paula stressed that changes that take place will be from a joined-up approach, with health care professionals, public, voluntary and private sector working together.

In answer to questions, Paula acknowledged the ambitious nature of the programme, and reassured the members that telehealth and telecare were important in the project.

**5) Universal Credit – Kim Goodall, Department for Work and Pensions**

Kim Goodall delivered a presentation regarding Universal Credit and benefit reform. Universal Credit will replace six main working age benefits with one simple payment which is paid monthly. This single payment is paid to a household rather than an individual, which includes housing costs and is paid monthly in arrears.

Kim acknowledged the differences between existing benefit provision and the new system. There are no limits to the number of hours a person can work a week if they receive Universal Credit. The payment will reduce gradually as a person earns more and they won't lose all benefits at once if they're on a low income.

Earnings are handled by HMRC using PAYE in real time information which reduces the burden of reporting for employers. The new system provides the Department for Work and Pensions with the information to adjust the amount of Universal Credit payment any employed claimant receives.

Housing Benefits will be included within the Universal Credit payment and the claimant will then pay the landlord themselves. Should budgeting be an issue, personal budgeting support will be offered.

In response to some concerns, Kim clarified that there will also be the option to make rent payments direct to the landlord if a claimant reaches a certain level of rent arrears or is already in arrears as it was acknowledged the shift to Universal Credit will only exacerbate this issue. If it is a private landlord, there will be no data share agreement, like there will be with social landlords; however, the claimant can request a direct payment to the landlord.

Universal Credit will initially be rolled out in Hastings and Rother; this rollout will begin in April this year.

#### **6) SPACES – Simone Cuthbert, SPACES**

Simone Cuthbert provided an update on the status of the Strategic Property Asset Collaboration in East Sussex (SPACES) Programme to date specifically regarding delivery of projects and programme development.

SPACES has been running since 2011 and is a public and third sector partnership. This partnership identifies ways of co-locating and collaborating to achieve a more cost effective estate asset base. The benefits expected include a reduction in the running cost of property, realisation of capital receipts, increased partnership working and co-location of related services.

Nineteen projects have now been delivered by the SPACES Programme. The benefits realised to date are in excess of £5 million with a further £10.8 million identified. These values are only what have been calculated to date and Simone acknowledged that many of the projects and work streams being developed have not yet been measured. Many other benefits have also been realised including co-location of related services and attracting investment.

SPACES will remain standing item on the agenda for information to allow members to be informed with progress.

#### **7) Information items (not for discussion)**

Update papers were circulated for information about the following items:

- Family Keywork – a verbal update will take place at the April meeting.

#### **8) Nominations for Chairperson – Vice-Chair, Cllr. Glazier**

Vice-Chair of ESSP, Cllr. Keith Glazier, asked members if there are any nominations for candidates to be elected as ESSP Chair. Elections will be held at the 21 May 2015 ESSP meeting; the new Chair will take up their post from the September 2015 ESSP meeting.

Any nominees must submit their intention as an email to the ESSP inbox ([essp@eastsussex.gov.uk](mailto:essp@eastsussex.gov.uk)). The deadline for nominations is 10am, Tuesday 12 May 2015.

**Action: Nominees for ESSP Chairperson to submit their intention as an email to the ESSP inbox ([essp@eastsussex.gov.uk](mailto:essp@eastsussex.gov.uk)) by 10am, Tuesday 12 May 2015.**

**8) Any Other Business**

Jeremy Leggett notified the ESSP of the cancellation of a planned priority shift by DEFRA of funding from rural communities.

Jeremy also notified the ESSP of a report by the environment, food and rural affairs select committee has claimed that broadband should be considered a ‘fundamental right.’

John Hodges noted that the Bexhill to Hastings Link Road has been commended following an inspection by the Considerate Constructors Scheme, an independent construction body. John praised everyone who had been involved with the project.

**9) Future meetings:**

- 21 May, Council Chamber, County Hall, Lewes  
Please note that the date for the next ESSP Board meeting has been changed.
- 8 September, East Sussex Assembly, Gold Room, Winter Garden, Eastbourne
- 8 December, Council Chamber, County Hall, Lewes

All meetings to take place at 10am.

SUMMARY OF AGREED ACTIONS –	
Item	Action
8	Nominees for ESSP Chairperson to submit their intention as an email to the ESSP inbox ( <a href="mailto:essp@eastsussex.gov.uk">essp@eastsussex.gov.uk</a> ) by Tuesday 12 May 2015.